Digital Business in Manufacturing – Trends and Technologies

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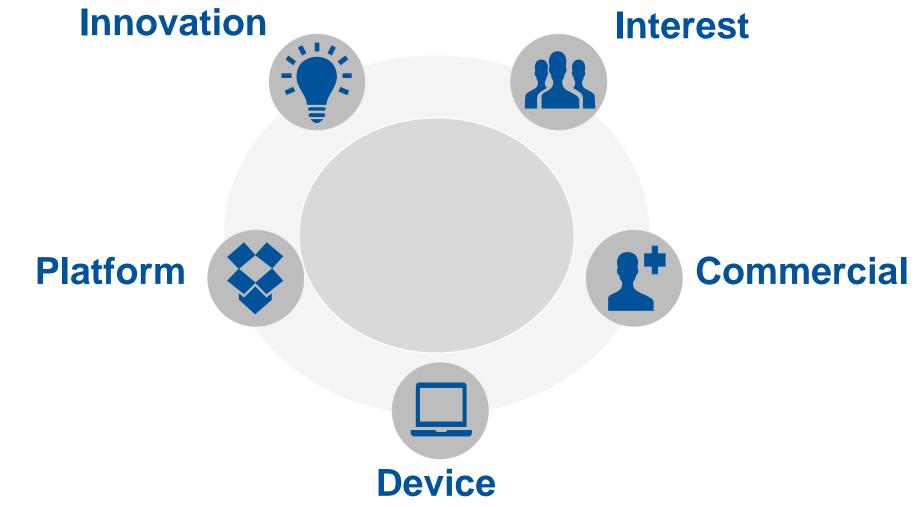
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Agenda

- Digital trends in manufacturing industry
 - Digital Ecosystem
 - From Selling Product to Selling Service
 - Customized Product
- Emerging technologies in manufacturing industry
 - Al
 - Digital Twin
 - IoT Platform
 - AR/VR
 - ...



Determine the Right Kind of Ecosystem to Pursue





Shift From Producing Products to Producing Ecosystems





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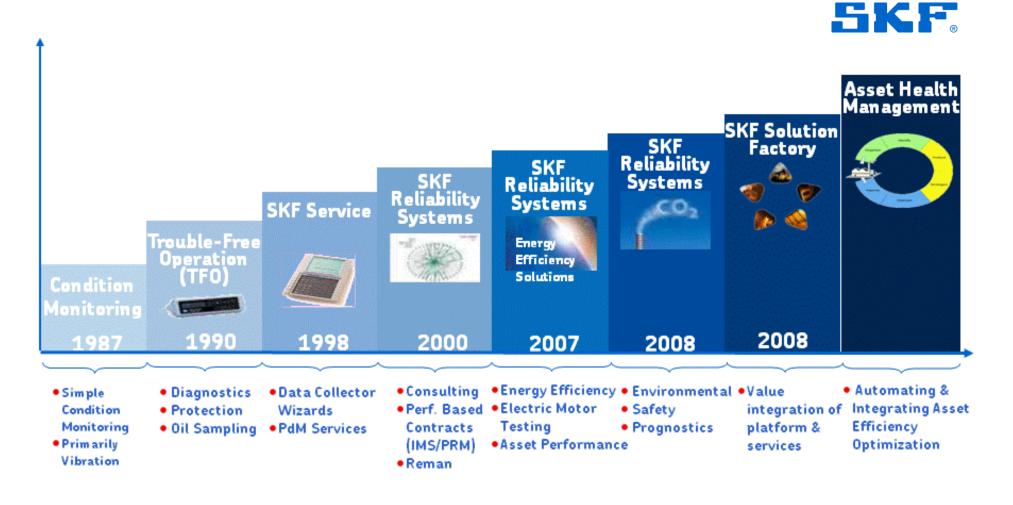
From Selling Product to Selling Service







Case Study: SKF's Shift From Component Producer to Knowledge Engineering Partner





While You've Been Thinking About Customization ...



870%

Profitability — NPD Study

Customers are willing to pay up to 25% more for customized products

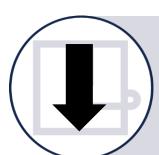


Trends

Mine customization data to create new mass production product successes

Branding

Increase in Facebook traffic for customized product



Fewer Returns

Reduce returns with customers investing in personalized products

Reinvent

Change business model to reinvent From \$50m to \$57b



Customer Retention

Customized product companies see much higher customer retention rates



Source: Custom Nation

00x

Pioneer: Dell's Configurable Product Line

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BI/Analytics is Ranked as the Most Important Differentiating Technology

Most Important Technology That Will Differentiate Business/Are Most Crucial to Achieving Organization's Mission

Rank	China (n = 56)		Top Performers (n = 165)		Typical Performers (n = 2,476)		Trailing Performers (n = 193)				
1	BI/analytics	36%	BI/analytics	28%	BI/analytics	26%	BI/analytics	20%			
2	Artificial intelligence	14%	Digitalization/digital marketing	17%	Digitalization/digital marketing	14%	Digitalization/digital marketing	12%			
3	Digitalization/digital marketing	9%	Cloud services/solutions	15%	Cloud services/solutions	9%	Enterprise resource planning	9%			
4	Internet of Things	7%	Mobility/mobile applications	7%	Mobility/mobile applications	6%	Cloud services/solutions	8%			
5	Financial apps	7%	Artificial intelligence	7%	Internet of Things	6%	Customer relationship management	6%			
6	Cloud services/solutions	5%	Internet of Things	6%	Customer relationship management	5%	Internet of Things	6%			
7	Mobility/mobile applications	5%	Integration/interoperability	4%	Artificial intelligence	5%	Mobility/mobile applications	5%			
8	Customer relationship management	4%	Application programming interface	4%	Infrastructure/data center	5%	Infrastructure/data center	4%			
9	Infrastructure/data center	4%	Infrastructure/data center	3%	Enterprise resource planning	5%	Legacy modernization	3%			
10	Enterprise architecture	4%	Security and risk	3%	Automation	4%	Integration/interoperability	3%			
Percentage of Respondents											

Base: All answering, excludes DK, n varies by segment

Showing the 10 most common answers per segment, coded open-text responses

Which technology area do you think is most important to helping your business differentiate and win?/is most crucial to achieving your organization's mission?

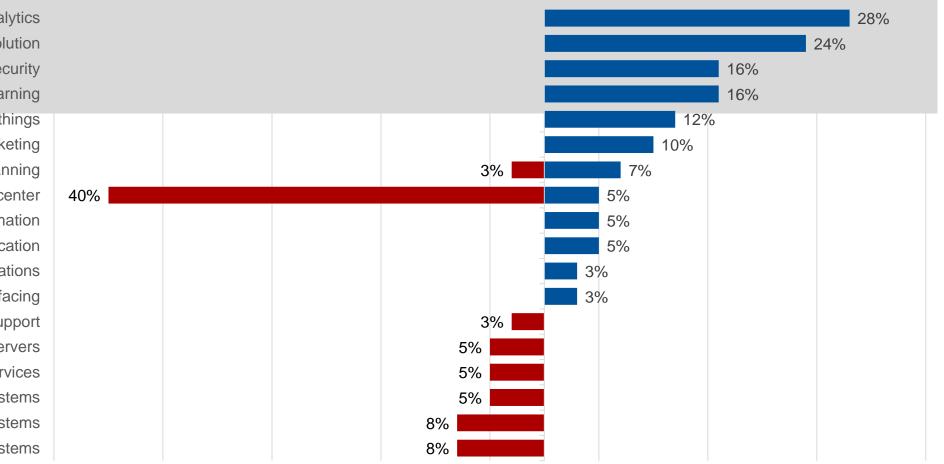
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Relentlessly Rebalance Your Technology Portfolio

Percentage of China respondents
decreasing investmentPercentage of China respondents
increasing investment

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Bi/analytics Cloud services/solution Cyber/information security Articifical intelligence/ machine learning Internet of things

Digitalization/digital marketing Enterprise resource planning Infrastructure & datacenter System/ process automation Mobility and mobility application Network, voice and data communications E-commerce/ website/ client facing Software licensing/maintenance/support Hosting services/ servers Storage services Manufacturing execution systems Legacy systems

Business operational systems

Base: All answering, excludes DK, n varies by segment

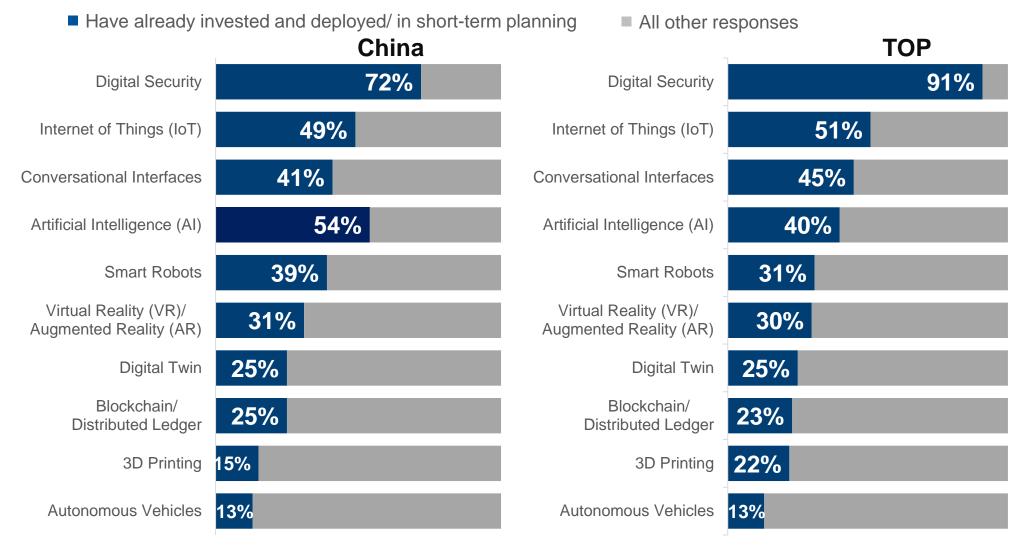
Showing the 10 most common answers per segment. coded open-text responses

• What are the technology areas where organization will be spending the highest amount of new or additional funding in 2018?

• What are the technology areas where your organization will be reducing funding by the highest amount in 2018 compared to 2017? ID: 346766

Disruptive Technologies Approaching a Tipping Point

Percentage of respondents that have deployed a technology or are in short-term planning for deployment



What are your organization's plans in terms of the following digital technologies and trends? n = 3,138, Top performer segment, excludes DK, n = 183

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Intelligent Apps and Analytics: Augmented Analytics

Augmented Data Discovery and Analysis



- Citizen data scientist explores autogenerated models
- End user or application-augmented
- Autogenerated models and insights
- NLP/NLQ exploration
- NLG narration

Augmented Data Science and Machine Learning



- Specialist data scientist builds and customizes models
- Embedded
- Assisted model building and customization, tuning, life cycle management

Collaboration Is Key; Convergence Will Increase Over Time

Opportunity

 Move from manual to automated inspection of burger bun production to ensure and improve quality

Data and Analytics

- Photo-analyze over 1,000 buns per minute for color, shape and seed distribution
- Continually adjust ovens and process automatically

Result

- Eliminate thousands of pounds of wasted product per year
- Speed production; save energy
- Reduce manual labor costs





Intelligent Things: Autonomous Vehicles in Specialized Environments





Digital Twins Blend the Real World and Digital World

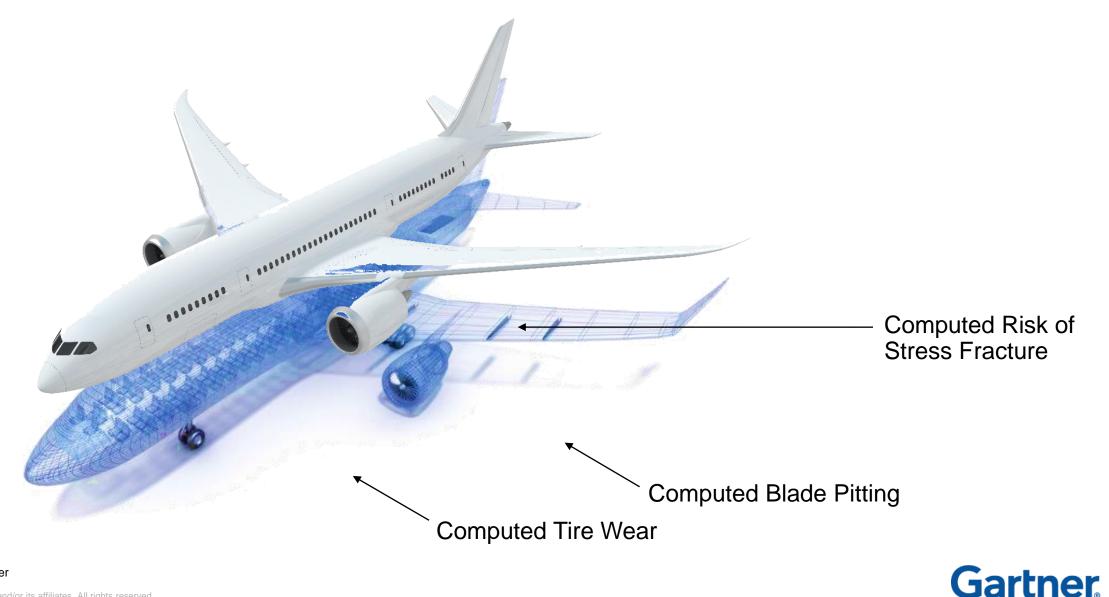
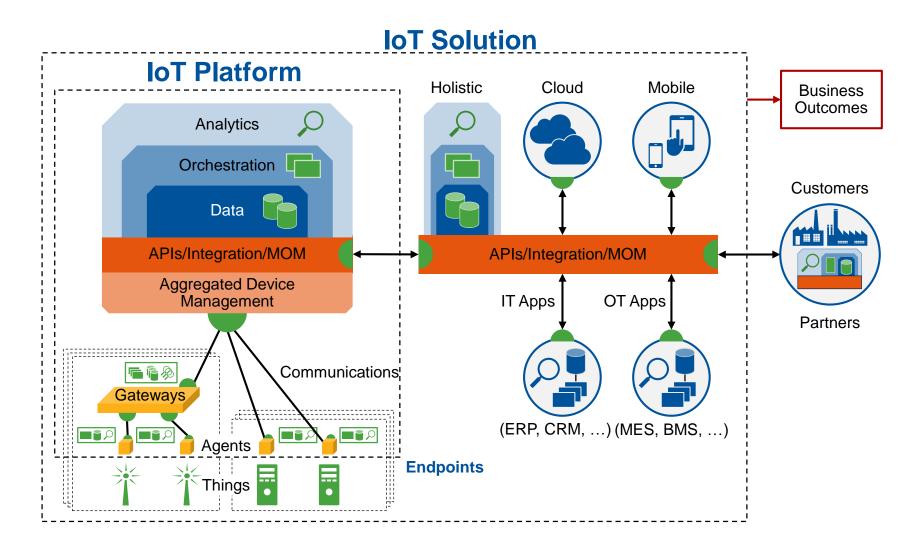


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Digital Technology Platforms: IoT Platforms Are Necessary for Solution Success



Microsoft Azure ORACLE° Google







Virtual and Augmented Reality: Enabling Digital Business Moments and Models

Simulated Experiences

DRIN

Molecular Modeling

Healthcare Therapies





Thank you!



Great Presentation

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